# **Update to the General Plan Guidelines: Complete Streets and the Circulation Element**

# **SECTION I: PURPOSE AND BACKGROUND**

#### **PURPOSE**

This update to the Circulation Element section of the 2003 General Plan Guidelines meets the requirements of Assembly Bill 1358, The California Complete Streets Act. The Act requires the Governor's Office of Planning and Research (OPR) to amend the General Plan Guidelines to assist city and counties in integrating multimodal transportation network policies into the circulation elements of their general plans. Starting January 2011, all cities and counties, upon the next update of their circulation element, must plan for the development of multimodal transportation networks.<sup>1</sup>

To support cities and counties in meeting the requirements of AB1358, this update provides guidance on general plan circulation element goals, policies, data collection techniques, and implementation measures related to multimodal transportation networks. The goal of this update is to provide information on how a city or county can plan for the development of a well-balanced, connected, safe, and convenient multimodal transportation network. This network should consist of complete streets which are designed and constructed to serve all users of streets, roads, and highways whether they are driving, walking, biking, or taking transit. Complete streets recognize that users have varying ability levels that also need to be considered.

AB 1358 places the planning, designing, and building of complete streets into the larger planning framework of the general plan by requiring jurisdictions to amend their circulation elements to plan for multimodal transportation networks. These networks should allow for community residents to effectively travel by foot, bicycle, and transit to reach key destinations within their community and the larger region. OPR recommends that local jurisdictions view all transportation improvements, new or retrofit, as opportunities to improve safety, access, and mobility for all travelers and recognize bicycle, pedestrian, and transit modes as integral elements of their transportation system. The standard practice should be to construct complete streets while prioritizing project selection and project funding so that jurisdictions accelerate development of a balanced, multimodal transportation network that allows residents to choose a variety of modes to reach daily destinations such as transit hubs, schools, job centers, and retail outlets.

Understanding the existing resources, location and design of a local jurisdiction is imperative to successfully implement a multimodal transportation network. The planning, design, construction, and operating of a multimodal transportation network will be different for each community. Complete streets will look different in rural, suburban, or urban communities. The focus should be on crafting a complete network of travel options that allows for mobility and access to important community and regional resources. A list of selected references with more information on multimodal transportation networks is provided at the end of this update.

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<sup>&</sup>lt;sup>1</sup> Assembly Bill 1358, Chapter 657, Statutes 2008.

## **BACKGROUND**

#### THE CALIFORNIA COMPLETE STREETS ACT (AB 1358)

On September 30, 2008 Governor Arnold Schwarzenegger signed Assembly Bill 1358, the California Complete Streets Act. The Act states: "In order to fulfill the commitment to reduce greenhouse gas emissions, make the most efficient use of urban land and transportation infrastructure, and improve public health by encouraging physical activity, transportation planners must find innovative ways to reduce vehicle miles traveled (VMT) and to shift from short trips in the automobile to biking, walking and use of public transit." These benefits and others will be discussed in more detail later.

The legislation impacts local general plans by adding the following language to Government Code Section 65302(b)(2)(A) and (b)(2)(B):

- (A) Commencing January 1, 2011, upon any substantial revision of the circulation element, the legislative body shall modify the circulation element to plan for a balanced, multimodal transportation network that meets the needs of all users of the streets, roads, and highways for safe and convenient travel in a manner that is suitable to the rural, suburban, or urban context of the general plan;
- (B) For the purposes of this paragraph, "users of streets, roads, and highways" means bicyclists, children, persons with disabilities, motorists, movers of commercial goods, pedestrians, users of public transportation, and seniors.

#### RELATED FEDERAL AND STATE POLICIES

U.S. Department of Transportation (DOT) Bicycle and Pedestrian Policy:

The United States Department of Transportation (DOT) Policy Statement on Bicycle and Pedestrian Transportation Accommodations Regulations and Recommendations supports "fully integrated active transportation networks," that include accommodations for bicyclists and pedestrians. The DOT's bicyclist and pedestrian accommodation regulations and recommendations are consistent with California's complete street policies and AB 1358. The DOT encourages all transportation agencies and local governments to adopt similar policies to ensure all users of streets, roads, and highways are taken into consideration when developing new or retrofitting existing transportation systems.

The United States Department of Transportation Policy Statement on Bicycle and Pedestrian Accommodation Regulations and Recommendations can be found at the following website: <a href="http://www.fhwa.dot.gov/environment/bikeped/policy\_accom.htm">http://www.fhwa.dot.gov/environment/bikeped/policy\_accom.htm</a>

California Department of Transportation (Caltrans) Complete Streets Policy:

The California Department of Transportation Deputy Directive 64-Revision #1: 'Complete Streets: Integrating the Transportation System' (DD-64-R1) was released on October 2, 2008. DD-64-R1directs Caltrans staff to support increased mobility and access for all Californians on Caltrans built and maintained roads.

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<sup>&</sup>lt;sup>2</sup> Assembly Bill 1358, Chapter 657, Statutes 2008.

<sup>&</sup>lt;sup>3</sup> U.S. Department of Transportation Federal Highway Administration, *United States Department of Transportation Policy Statement on Bicycle and Pedestrian Accommodation Regulations and Recommendations*, March 2010 http://www.fhwa.dot.gov/environment/bikeped/policy\_accom.htm (Accessed July 2010).

#### DD-64-R1 states that Caltrans will:

- "Provide for the needs of travelers of all ages and abilities in all planning, programming, design construction, operations, and maintenance activities and products on the State Highway System;
- View transportation improvements (new and retrofit) as opportunities to improve safety, access, and mobility for all travelers and recognizes bicycle, pedestrian, and transit modes as integral elements of the transportation system;
- Develop integrated multimodal projects in balance with community goals, plans, and values; addressing the safety and mobility needs of bicyclists, pedestrians and transit users in all projects, regardless of funding;
- Facilitate bicycle, pedestrian, and transit travel by creating 'complete streets' beginning early in system planning and continuing through project delivery and maintenance and operations; and,
- Collaborate among all (Caltrans) department functional units and stakeholders to develop a network of complete streets."

DD-64-R1 is limited to state owned and maintained streets, roads, and highways and focuses on the planning, construction, and maintenance of complete streets and, when possible given the Caltrans's limited jurisdiction, on the creation of multimodal networks. Nonetheless, the goals of DD-64-R1 provide important guidance for the design of the streets that make up a local integrated multimodal transportation network.

The Caltrans *Complete Streets Implementation Action Plan* and other information on Caltrans complete street policies can be found at the following website: http://www.dot.ca.gov/hq/tpp/offices/ocp/complete\_streets.html

#### Safe Routes to School

In 2005 the United States Congress passed the Safe, Accountable, Flexible, Efficient, Transportation Equity Act: A Legacy for Users Act (SAFETEA-LU). This transportation reauthorization bill included funding for the Federal Safe Routes to School (SRTS) program. The objective of the SRTS program is to support the use of safe, active transportation modes (i.e. walking and bicycling) for children to and from schools. The availability of active transportation modes can increase children's activity levels and decrease the likelihood of childhood diseases. This is especially important as childhood obesity rates and other illnesses related to inactivity are rapidly increasing both nationally and in California.

The SRTS program is administered by the Federal Highway Administration (FHWA), which distributes program funds to individual State Departments of Transportation. In California, Caltrans distributes the federal funding to eligible cities and counties for local SRTS projects through a competitive grant program. In addition, Caltrans administers its own SR2S grant program, which expands the eligibility of the federal program to include high schools as well as K-8 schools. These funds are available on a competitive basis, with each Caltrans District having an allotted amount available for cities and counties.

Federal and State funding criteria vary slightly, but typically funds are allocated for:

(1) "The planning, design, and construction of infrastructure-related projects within approximately two miles of a primary or middle school (high schools per Caltrans funding) that will improve the ability of students to walk and bicycle to school;

<sup>&</sup>lt;sup>4</sup> California Department of Transportation, *Deputy Directive 64-R1*, (2008) http://www.dot.ca.gov/hq/tpp/offices/ocp/complete\_streets\_files/dd\_64\_r1\_signed.pdf (Accessed June 2010).

- (2) Non infrastructure-related activities that encourage walking and bicycling to school, including awareness campaigns and outreach to the press and community leaders, traffic education and enforcement, student training; and,
- (3) SRTS program capacity building including training and hiring of state program volunteers, and managers."5

Eligible projects can include pedestrian facilities, traffic calming, traffic control devices, bicycle facilities, and public outreach and education.

Local multimodal transportation networks should address the needs of parents and children by providing safe alternate transportation options (i.e. walking and bicycling) to and from schools. Doing so can reduce vehicle trips, reduce congestion, and improve road safety near schools, and increase children's activity rates. While the general plan itself is not eligible for funding, SRTS programs can help implement part of a connected, safe multimodal transportation network. Schools are an important node to include in the development of a local multimodal transportation network.

Additional information on SRTS and SR2S can be found at the following web sites:

http://www.saferoutesinfo.org

http://www.dot.ca.gov/hq/LocalPrograms/saferoutes/saferoutes.htm.

#### MULTIMODAL TRANSPORTATION NETWORKS

What are Multimodal Transportation Networks?

Multimodal transportation networks allow for all modes of travel including biking, walking and transit to be used to reach key destinations in a community and region safely and directly. By using complete streets design, jurisdictions can construct networks of safe streets that are accessible to all modes and all users no matter their ability level. Complete streets are defined below.

The National Complete Streets Coalition defines complete streets as follows:

Complete streets are designed and operated to enable safe access for all users. Pedestrians, bicyclists, motorists and transit riders of all ages and abilities must be able to safely move along and across a complete street.

Creating complete streets means transportation agencies must change their orientation toward building primarily for cars. Instituting a complete streets policy ensures that transportation agencies routinely design and operate the entire right of way to enable safe access for all users.<sup>6</sup>

The American Planning Association (APA) describes complete streets as follows:

Complete streets serve everyone – pedestrians, bicyclists, transit riders, and drivers – and they take into account the needs of people with disabilities, older people, and children. The complete streets movement seeks to change the way transportation agencies and communities approach every street project and ensure safety, convenience, and accessibility for all.<sup>7</sup>

<sup>&</sup>lt;sup>5</sup> Safe Routes to School, Safe Routes to School Guide, http://www.saferoutesinfo.org/guide/index.cfm (Accessed Aug. 2010).

<sup>&</sup>lt;sup>6</sup> California Complete Streets Coalition, www.completestreets.org (Accessed July 2010).

<sup>&</sup>lt;sup>7</sup> Barbara McCann and Suzanne Rynne, Complete Streets: Best Policy and Implementation Practices, American Planning Association, Report No. 559:1.

The California Department of Transportation (Caltrans) defines complete streets as follows:

A transportation facility that is planned, designed, operated, and maintained to provide safe mobility for all users, including bicyclists, pedestrians, transit vehicles, truckers, and motorists, appropriate to the function and context of the facility. Complete street concepts apply to rural, suburban, and urban areas.<sup>8</sup>

#### POTENTIAL BENEFITS OF MULTIMODAL TRANSPORTATION NETWORKS

#### Safety

Multimodal transportation networks, using complete streets best practices, can promote safer travel for all roadway users. Designing streets and travel routes that consider safe travel for all modes can reduce the occurrence and severity of vehicular collisions with pedestrian and bicyclists. Streets and other transportation facility design considerations that accommodate a variety of modes and user abilities can contribute to a safer environment that makes all modes of travel more appealing.

#### Health

Multimodal transportation networks that allow people to walk or bike as a viable transportation option can promote an active lifestyle by encouraging travelers to walk or ride bicycles instead of driving. These active transportation modes increase physical activity rates. Frequent exercise is known to reduce obesity rates and lower the risk of heart disease and diabetes. A comprehensive transportation network that allows safe biking and walking to multiple destinations, including transit, promotes better health.

Multimodal transportation networks provide opportunities for community residents to walk, bike, or take transit instead of driving. Reducing the amount that people drive by increasing the opportunity for walking and biking also reduces vehicle emissions. Emissions from vehicles are a major contributor to poor air quality, which in turn, is a major contributor to health ailments such as asthma. Although poor air quality is not always the cause of asthma, vehicle emissions are a major contributor to asthma related illnesses.<sup>10</sup>

Multimodal transportation networks provide options and increase mobility for people who cannot or do not drive to stay connected to their communities. This is especially important for people with disabilities and for all people as they age. Without alternatives to the automobile, these individuals can easily become socially isolated; unable to access essential resources such as grocery stores, houses of worship, and medical care. Social isolation and a lack of access to essential resources can impact people's physical and mental well-being.

#### Greenhouse Gas Emission Reduction

Land use patterns and existing transportation infrastructure play a direct role in the rate and growth of vehicle miles traveled (VMT); influencing the distance that people travel and the mode of travel they choose. The need to reduce transportation-related GHG emissions created by the burning of fossil fuels

<sup>&</sup>lt;sup>8</sup> California Department of Transportation, *Complete Streets Implementation Action Plan*, Feb. 2010 http://www.dot.ca.gov/hq/tpp/offices/ocp/complete\_streets\_files/CompleteStreets\_IP03-10-10.pdf (Accessed July 2010).

<sup>&</sup>lt;sup>9</sup> California Department of Public Health, *The Burden of Cardiovascular Disease in California, A Report of the California Heart Disease and Stroke Prevention Program*, 2007 http://www.cdph.ca.gov/programs/cvd/ Documents/CHDSP-BurdenReport-HighRes.pdf (Accessed June 2010).

<sup>&</sup>lt;sup>10</sup> California Department of Health Services, *The Burden of Asthma in California: A Surveillance Report*, 2007 http://www.californiabreathing.org/images/stories/publications/asthmaburdenreport.pdf (Accessed June 2010).

was highlighted in the California Air Resources Board's (CARB) 2008 AB 32 Climate Change Scoping Plan. Transportation accounts for 38 percent of California's greenhouse gas (GHG) emissions. Studies show that even with aggressive state and federal vehicle efficiency standards and the use of alternative fuels, meeting the State's GHG reduction goals will require a reduction in how much the average Californian drives. Reducing the number of automobile trips can reduce fuel consumption and GHG emissions.

# **SECTION II: REGIONAL PLANNING**

#### ASSEMBLY BILL 32 AND SENATE BILL 375

The Legislature passed Assembly Bill 32, The Global Warming Solutions Act of 2006.<sup>14</sup> AB32 requires the State of California to reduce its GHG emissions to 1990 levels no later than 2020. According to the California Air Resources Board (CARB), passenger vehicles are the number one emitter of GHG emissions in California.<sup>15</sup> Senate Bill 375 (SB 375) builds on the existing regional transportation planning process undertaken by the state's 18 Metropolitan Planning Organizations (MPOs) to connect the reduction of greenhouse gas (GHG) emissions from cars and light trucks to regional land use and infrastructure planning.<sup>16</sup> SB 375 asserts that "Without improved land use and transportation policy, California will not be able to achieve the goals of AB 32."<sup>17</sup>

The main objectives of SB 375 are:

- (1) To use the regional transportation planning process to direct funding to transportation projects that reduce GHG emissions by coordinating land use and transportation planning;
- (2) To use the California Environmental Quality Act (CEQA) streamlining as an incentive to encourage residential development projects which help achieve AB 32 GHG emission reduction goals; and,
- (3) To coordinate the state's requirements for regional housing development and planning with the regional transportation planning process. <sup>18</sup>

#### REGIONAL TRANSPORTATION PLANS (RTPs)

Each regional transportation planning agency, including federally recognized Metropolitan Planning Organizations (MPOs) and state recognized Regional Transportation Planning Agencies (RTPAs), is required to prepare and adopt a regional transportation plan (RTP). The RTP's goal is to achieve "a coordinated and balanced regional transportation system." The system plan should consider all transportation systems, as well as their users and associated facilities and services including, but not limited to: mass transit, highways, railroads, bicycle, walking, goods movement, maritime, and aviation. The plan is meant to be "action-oriented and pragmatic" and to consider both short-term and long-term

<sup>&</sup>lt;sup>11</sup> California Air Resources Board, *AB 32 Climate Change Scoping Plan*, (2008): http://www.arb.ca.gov/cc/scopingplan/document/scopingplandocument.htm (Accessed Sept. 2010).

<sup>&</sup>lt;sup>12</sup> California Climate Change Portal, "Greenhouse Gas Emissions Inventory," 2004 http://www.climatechange. ca.gov/inventory/index.html (Accessed June 2010).

<sup>&</sup>lt;sup>13</sup> California Air Resources Board, AB 32 Climate Change Scoping Plan.

<sup>&</sup>lt;sup>14</sup> Assembly Bill 32, Chapter 488, Statutes 2006.

<sup>&</sup>lt;sup>15</sup> California Air Resources Board, *California Greenhouse Gas Inventory for 2000-2008- by Category as Defined in the Scoping Plan*, (May 2010): http://www.arb.ca.gov/cc/inventory/data/tables/ghg\_inventory\_scopingplan\_00-08\_2010-05-12.pdf (Accessed Sept. 2010)

<sup>&</sup>lt;sup>16</sup> Senate Bill 375, Section 1(c), 2008.

<sup>&</sup>lt;sup>17</sup> Senate Bill 375, Section 1(c), 2008.

<sup>&</sup>lt;sup>18</sup> Senate Bill 375, Section 1(c), 2008.

system issues. An RTP establishes the region's priorities for funding transportation infrastructure projects and other transportation programs.

The 2010 Regional Transportation Plan Guidelines approved by by the California Transportation Commission and prepared by Caltrans, summarize RTP requirements in both federal and state law. State law directs the RTP to "present clear, concise policy guidance to local and state officials" and to "consider and incorporate, as appropriate, the transportation plans of cities, counties, districts, private organizations, and state and federal agencies" A RTP must be consistent with the RTP Guidelines.

Although it is not legislatively required of MPOs and RTPAs, the RTP Guidelines suggest that MPOs and RTPAs should include local multimodal transportation policies in their plans. The RTP Guidelines recommend that regional transportation agencies integrate multimodal transportation network policies into their RTPs, identify the financial resources necessary to accommodate such policies, and consider accelerating programming for projects that retrofit existing roads to provide safe and convenient travel by all users. The guidelines also encourage MPOs and RTPAs to work with jurisdictions and agencies within their region to ensure that general plan circulation elements and local street and road standards include the necessary planning, design, construction, operations, and maintenance procedures, to support all transportation system users.<sup>20</sup>

Federal transportation law emphasizes the need for the coordination of regional and local plans by requiring a RTP to be based on the most recent local planning assumptions including local general plans and other relevant factors. Any decisions about the allocation of transportation funds must be consistent with the RTP."<sup>21</sup> Some MPO's have taken the initiative to develop planning assumptions beyond local general plans.

#### SUSTAINABLE COMMUNITIES STRATEGY

SB 375 requires each of the state's 18 MPO to include a Sustainable Communities Strategy (SCS) in its RTP. RTPAs are not required to develop a SCS as part of their RTP. SB 375 also directs the California Air Resources Board (CARB) to develop regional GHG emission reduction targets for each MPO in consultation with the MPOs. MPO's must develop a SCS as part of its RTP that explains what feasible land use patterns and transportation system improvements would be necessary to meet CARB targets. An SCS must be adopted whether or not it meets CARB targets; however, if an MPO cannot meet these targets through its SCS, it must develop an alternative plan called an Alternative Planning Strategy (APS). An APS is not required to be part of the RTP and therefore does not impact RTP transportation funding decisions.

The SCS is expected to set forth a growth strategy that integrates land use, regional housing needs allocations, and the region's transportation infrastructure plan consistent with the goal of meeting CARB's regional GHG reduction targets. The SCS does not supersede a local general plan, specific plan, or zoning ordinance. SB 375 does not require that a local general plan, specific plan, or zoning ordinance be consistent with an SCS. However, a RTP must be internally consistent, so regional transportation funding and policy decisions need to be consistent with the SCS.

<sup>&</sup>lt;sup>19</sup> California Government Code §65080(a).

<sup>&</sup>lt;sup>20</sup> California Transportation Commission, 2010 California Regional Transportation Plan Guidelines, (April 2010): http://www.

catc.ca.gov/programs/rtp/2010\_RTP\_Guidelines.pdf (Accessed Sept. 2010). <sup>21</sup> Part 450 of Title 23of, and Part 93 of Title 40 of, the Code of Federal.

An SCS should perform the following tasks:

- Identify the general location of uses, residential densities, and building intensities within the region;
- Identify areas within the region sufficient to house all economic segments of the regional population, taking into account migration patterns, population growth, etc.;
- Identify areas within the region sufficient to house an eight-year projection of the regional housing need;
- Identify a transportation network to service the transportation needs of the region;
- Gather and consider the best available scientific information regarding the region's resource areas and farmland;
- When feasible, forecast a development pattern for the region, which when integrated with the transportation network, and other transportation measures and policies, reduces GHG emissions from passenger vehicles to achieve, the CARB GHG emissions reduction targets; and
- Quantify the GHG emissions reduction projected by the SCS. If the SCS does not achieve the SB 375 targets, the SCS must identify the difference between its projected GHG emissions reduction and the CARB identified target for the region.<sup>22</sup>

To see a full description of what is required of an SCS please see G.C §65080(b)(2)(B).

By updating general plans to include multimodal transportation network policies, cities and counties can support the MPOs in developing an RTP and SCS and reaching regional GHG emission reduction targets. Once and SCS is adopted, establishing multimodal transportation network policies in the general plan that are consistent with the RTP and SCS potentially increases the likelihood of funding for local priority projects through the RTP process. A city or county whose general plan is consistent with the regional SCS may be better situated to use the CEQA exemption and streamlining included in SB 375. The applicability of the SB375 CEQA exemption is the sole realm of the city and county, MPOs cannot require a city or county to use an exemption for any particular site or project.

# **Section III: Circulation Element Update**

This section is an update to the 2003 General Plan Guidelines section on the Circulation Element (Chapter 4, pages 55-61). This amended and reformatted section of the Guidelines contains new information related to goals, policies, data collection and implementation measures that will assist local governments in modifying the circulation element to plan for a balanced multimodal transportation network and the safe and convenient travel of all users of streets, roads, and highways.

# **CIRCULATION ELEMENT**

The circulation element is not limited to transportation network issues. For the purpose of the Circulation Element, circulation includes all systems that move people, goods, energy, water, sewage, storm drainage, and communications. As a result, the circulation element should contain objectives, policies, and standards for transportation systems, including multimodal transportation networks, airports and ports, military facilities and operations, and utilities.

By statute, the circulation element must correlate directly with the land use element.<sup>23</sup> Land use patterns can have a significant impact on the effectiveness of a multimodal transportation network, since trip

<sup>&</sup>lt;sup>22</sup> California Government Code §65080(b)(2)(B); Part 450 of Title 23 of, and Part 93 of Title 40 of, the Code of Federal.

distance is the strongest determinant of whether pedestrians and bicyclists, as well as transit users walking or biking to and from terminals, can reach a given destination. The land use plan and transportation network should be complementary so that investments in transportation can reinforce the desired locations and intensity of development. To make walking and bicycling viable travel choices, land uses need to be located in close proximity. If sufficient density is provided, the close proximity of land uses can also facilitate effective transit service. Multimodal transportation policies should link transportation planning and land use planning to support effective multimodal transportation networks that connect people with desired destinations. This means that although AB 1358 only requires cities and counties to modify the circulation element to plan for a balanced, multimodal transportation network, jurisdictions will need to examine, and amend as necessary, the land use element. Jurisdictions should also consider the housing, open space, noise, conservation, and safety elements.

A key factor in creating a successful multimodal transportation network is making sure the planning objectives, policies, and standards reflect the rural, suburban, and/or urban context of a community within the planning area. Rural, suburban, and urban areas have different growth and development patterns and therefore have different opportunities and challenges when designing a multimodal transportation network.

A rural jurisdiction may require large shoulders to accommodate pedestrian, bicycle, or equestrian travel. A jurisdiction with an urban or suburban context may accommodate pedestrian and bicycle travel with the inclusion of sidewalks and bicycle lanes along with controlled intersections. Rural and suburban areas where there are greater distances between destinations may consider benches, covered resting areas, and other amenities that allow for people to successfully walk or ride a bicycle to frequently visited destinations. Jurisdictions that include all or a combination of rural, suburban, or urban areas should consider different policies, standards, and implementation measures specific for those areas when modifying the circulation element to plan for a well-balanced multimodal transportation network. When considering context issues such as needs of all users, needs of the community, traffic demand, impacts on alternate routes, impacts on safety, funding feasibility, and maintenance feasibility; relevant laws and regulations should be addressed.

The provisions of a circulation element can affect a community's environment as follows:

Physical—The circulation system is one of the chief determinants of physical settlement patterns and the system's location, design, accessibility, and mode varieties have major impacts on air, water, and soil quality, plant and animal habitats, environmental noise, energy use, community appearance, and the placement of land uses.

Social—The circulation system is a primary determinant of the pattern of human settlement. It has a major impact on the areas and activities it serves because of its potential to both provide accessibility and act as a barrier. The circulation system should be accessible to all segments of the population, including the disadvantaged, the young, the poor, the elderly, and the disabled. Transportation systems and facilities should not serve as barriers to community resources.

Health and Safety—The circulation system through design and accessibility of multiple modes of transportation can either promote or deter physical activity. Physical inactivity is linked to such health ailments as heart disease, diabetes, and obesity. The availability of multiple modes can also reduce automobile use and air pollution reducing other negative health impacts. Circulation design can also influence travel safety by increasing or decreasing vehicle collision risks.

<sup>&</sup>lt;sup>23</sup> California Government Code §65302(b)(1).

Economic—Economic activities normally require circulation of materials, products, ideas, and employees, so the efficiency of a community's circulation system has a direct effect on its economic productivity. The efficiency of a community's circulation system can either contribute to or adversely affect its economy and economic sustainability.

# **Circulation Element Checklist**

The following is a checklist of legislative requirements for a general plan circulation element.

Requirements	Statute	Check
The general plan requires the inclusion of a circulation element.	§65302(b)	
A circulation element shall consist of the general location and extent of existing and proposed major thoroughfares, transportation routes, terminals, any military airports and ports, and other local public utilities and facilities, all correlated with the land use element of the plan.	§65302(b)	
Commencing January 1, 2011, upon any substantive revision of the circulation element, the legislative body shall modify the circulation element to plan for a balanced, multimodal transportation network that meets the needs of all users of streets, roads, and highways for safe and convenient travel in a manner that is suitable to the rural, suburban, or urban context of the general plan.	§65302(b)(2)(A)	

# **Mandatory Circulation Element Issues:**

The circulation element shall contain objectives, policies, principles, plan proposals, and/or standards for planning the infrastructure to support the circulation of people, goods, energy, water, sewage, storm drainage, and communications. Mandatory circulation element issues as defined in statute include: major thoroughfares, transportation routes, terminals, any military airports and ports, and other local public utilities and facilities. Additionally, the statute requires the circulation element be modified to plan for a balanced, multimodal transportation network that meets the needs of all users of streets, roads, and highways. The statute defines "all users of streets, roads, and highways" as "bicyclists, children, persons with disabilities, motorists, movers of commercial goods, pedestrians, users of public transportation, and seniors." Circulation elements shall also take into consideration the provision of safe and convenient travel that is suitable to the rural, suburban, or urban context of a local jurisdictions general plan. This could include policies and implementation measures for both retrofitting and developing streets to serve multiple modes and the development of multimodal transportation network design standards based on street types.

In addressing these mandatory issues, cities and counties may wish to consider the following:

No city or county can ignore its regional setting. Local planning agencies should coordinate their circulation element provisions with applicable state and regional transportation plans.<sup>26</sup> In addition, funding for new infrastructure and the maintenance of existing infrastructure can benefit from a regional

<sup>&</sup>lt;sup>24</sup> California Government Code §65302(b).

<sup>&</sup>lt;sup>25</sup> California Government Code §65302(b)(2)(A).

<sup>&</sup>lt;sup>26</sup> California Government Code §65103(f) and §65080.

approach. Likewise, the state must coordinate its plans with those of local governments.<sup>27</sup> The federal government is under similar obligations.<sup>28</sup>

Caltrans is particularly interested in the transportation planning roles of local general plans and suggests that the following areas should be considered:

- Coordination of planning efforts between local agencies and Caltrans districts;
- Preservation of transportation corridors for future multimodal system improvements;
- Development of coordinated transportation system management plans that include multimodal and transportation system demand strategies to achieve the maximum use of present and proposed infrastructure; and,
- Identification of complete streets and multimodal improvements on State highway routes.

These areas of emphasis are addressed through Caltrans' Intergovernmental Review (IGR), Regional Planning, and System Planning programs.<sup>29</sup> Caltrans Planning's goal is to resolve transportation problems early enough in the planning process so as to avoid costly delays to development. Coordinating state and local transportation planning is a key to the success of a circulation element.

# Considerations, Possible Policy Areas, and Data Collection Techniques:

The following suggestions are examples of considerations, possible policy areas, and data collection techniques that could go into preparing or amending a circulation element. Suggestions are generally categorized based on the statutorily required portions of the circulation element as described in G.C. 65302(b). Not all of these suggestions will be relevant in every jurisdiction. Suggestions pertaining to multimodal transportation networks (i.e. complete streets) are marked with a  $\star$ .

# **Major Thoroughfares**

#### Streets, Roads, and Highways

Possible Policy Areas:

- The availability of a mix of transportation modes to meet community needs. \*
- The development and improvement of major thoroughfares, including future acquisitions and dedications, based on proposed land use patterns and projected demand. This may include a street, road, and highway classification system.
- The consideration of street patterns; curvilinear, grid, modified grid, etc. \*
- The design of local streets (including, but not limited to, width, block size, etc.)
  - o The consideration of sidewalks and curbs as a standard street design principle.★
  - o The consideration of bicycle lanes and/or shared lanes as a standard street design principle.★
  - o The consideration of transit accessibility as a standard street design principle.★

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<sup>&</sup>lt;sup>27</sup> California Government Code §65080(a).

<sup>&</sup>lt;sup>28</sup> Title 23 USC 134

<sup>&</sup>lt;sup>29</sup> California Department of Transportation, *Local Development-Intergovernmental Review (LD-IGR)*, (2007): http://www.dot.ca.gov/hq/tpp/offices/ocp/igr\_ceqa.html (Accessed Sept. 2010).

- The consideration of traffic calming measures (roundabouts, raised medians, etc.). \*
- The safety of the traveling public, including pedestrians and bicyclists.★
- The accessibility and accommodation of bicycle and pedestrian traffic on major thoroughfares.★
- The design of intersections and public-right-of-ways to include adequate and safe access for all users including pedestrians, bicyclists, and motorists of all ages and abilities.★
- The development of a connected system of streets, roads, and highways that provides continuous, safe, and convenient travel for all users.★
- The consideration of separate performance and level-of-service standards for bicycle and pedestrian traffic or integrated level-of-service standards that include multiple modes.★

#### Data Collection Techniques:

- Identify existing and proposed modes of transportation.★
- Assess all thoroughfares to determine if they are providing sufficient multimodal transportation options.  $\bigstar$
- Assess the number and distribution of households without an automobile.  $\star$
- Assess the transportation needs of special groups within the population and the extent to which such needs are being met by existing street, road, and highways. (e.g., children, persons with disabilities, and the elderly).★
- Project future modal split by estimating the percentage of trips by transit, passenger car, van pools, etc.
- Assess the adequacy of the existing streets, roads, and highway systems and the need for expansion, improvements, and/or transportation operations management as a result of traffic generated by planned land use changes. Consider that the need for expansion should recognize economic principles such as cost effectiveness and efficiency as well as environmental and social consequences.\*
- Analyze existing street, road, and highway traffic conditions for all transportation modes to determine current levels of use throughout the entire 24-hour day. Assess whether existing travel demand or transportation network supply could be better managed to limit the need for expansion of streets, roads, and highways.★
- Analyze existing performance and levels of service of existing streets, roads, and highways for all transportation modes. Compare projected with desired performance and level of service standards for all transportation modes.
- Project future traffic volumes for all modes on existing and planned streets, roads, and highways by accounting for the effects of changes in the following built environment characteristics:
  - Density of land uses;
  - o Diversity of land uses;
  - Design of network;
  - Destinations (regional accessibility);
  - o Distance to transit:

- o Demographics;
- o Development scale; and,
- o Demand management (i.e. pricing, etc.)
- Determine the effects of projected traffic volumes for all transportation modes on existing street, road, and highway capacities. \*
- Identify constraints that prevent or inhibit use or access by all modes.★
- Analyze historical data and trends with regard to collisions involving all modes of travel.★
- Identify problem locations by analyzing injury severity and determining collision frequency relative to exposure by conducting motor vehicle, pedestrian, and bicycle counts.
- Review traffic projects pertinent to local planning that are proposed within neighboring jurisdictions.
- Review pertinent regional transportation plans and project funding priorities under the regional transportation improvement program.
- Analyze the potential effects of alternative plan proposals and implementation measures (related to transportation and/or land use) on desired projected performance and levels of service.
- Analyze the potential effects of alternative plan proposals and implementation measures (related to transportation and/or land use) on residential land uses.

### Transit

#### Possible Policy Areas:

- The development and improvement of transit and Paratransit services.★
- The accessibility and accommodation of all transit users.★
- The review and/or development of Paratransit plan proposals for jitneys, car pooling, van pooling, taxi service, dial-a-ride, etc.★
- The adoption of technology that creates a more effective usage of existing transit such as real time monitors and personalized automatic notification arrivals.

# Data Collection Techniques:

- Analyze existing public transit demand on transit capacity and services. \*
- Assess the adequacy of existing transit services and the need for expansion and improvements.★
- Examine trends in transit use and estimates of future demand.★
- Assess the needs of people who depend on public transit.★
- Determine the effects of projected public transit demand on transit capacity and services. \*
- Determine existing and projected performance and levels-of-service standards for transit.★

- Evaluate the transportation needs that are or are not being met by public or private bus companies.\*
- Examine private bus company plans to provide bus services in the future.★
- Inventory existing Paratransit services, uses, and routes.★
- Inventory the needs served by Paratransit.★
- Determine future Paratransit needs.★

#### Railroads

#### Possible Policy Areas:

- The development and improvement of railroad facilities and services.
- The preservation and repositioning of abandoned railroad right-of-ways for future transportation corridor use, including bicycle paths and trails, or new passenger rail or bus services.

### Data Collection Techniques:

- Inventory rail lines and facilities and assess plans for expansion and improvements.
- Determine transportation needs that are not being met by railroads.
- Identify abandoned railroad right of ways which could be preserved for future transportation corridor use, including bicycle paths and trails, or new passenger rail or bus service.\*

#### Navigable Waterways

#### Possible Policy Areas:

• The maintenance and improvement of navigable waterways.

#### Data Collection Techniques:

- Assess the adequacy of navigable waterways, including the need for expansion and improvements.
- Assess current and future land uses and communities near navigable waterways, ports, and harbors.
- Project future needs for navigable waterways.

## **Transportation Operations Management**

# Possible Policy Areas:

- The development of transportation operations management policies.
- The scheduling and financing of circulation operations maintenance projects.

# Data Collection Techniques:

- Analyze the projected effects on the transportation system of construction improvements versus the projected effects of transportation operation management.
- Compare the costs of construction improvements versus the costs of transportation operation management.

# **Transportation Routes**

• Forecast the routes to be used and trips to be generated by proposed land uses using accepted travel demand model procedures such as those contained in the latest version of the *California Regional Transportation Guidelines*.\*

#### Truck Routes

## Possible Policy Areas:

• The development of proposed truck routes and policies supporting truck route regulations.★

# Data Collection Techniques:

• Identify existing truck routes and determine needed changes. \*

#### Bicycle and Pedestrian Routes

# Possible Policy Areas:

- The development and improvement of pedestrian and bicycle routes. Consider special accommodations such as car-free zones or bicycle boulevards.\*
- The connectivity of pedestrian and bicycle routes between homes, job centers, schools and facilities, and other frequently visited destinations.★
- The development of Safe Routes to School programs that address pedestrian and bike safety for a two mile radius around all elementary, middle, and high school facilities.★
- The development of pedestrian and bicycle facilities along routes that support the use of these routes such as benches, shelters, trees, bicycle parking, etc. \*\mathcal{\psi}
- The development of performance and level-of-service standards for bicycle and pedestrian routes and intersections.★

#### Data Collection Techniques:

- Assess the adequacy of existing bicycle and pedestrian route access, accommodations, and the need for improvements or additional infrastructure, considering connectivity to other transportation modes.★
- Identify gaps in bicycle and pedestrian access routes and determine how future projects can improve pedestrian and bicycle circulation.★
- Assess the adequacy of existing bicycle and pedestrian routes to and from school facilities in regards to the accessibility and safety of children.\*

- Assess the adequacy of existing pedestrian routes to determine if all routes meet Americans with Disabilities Act (ADA) Accessibility Guidelines.★
- Examine trends in bicycle usage.★
- Study pedestrian activity and patterns.★
- Assess historical data and trends with regard to vehicle, bicycle, and pedestrian collisions.★
- Inventory availability of bicycle parking at major land use destinations and along transit routes.

## **Transit Routes**

#### Possible Policy Areas:

- The development and improvement of public and private transit routes. \*
- The development and improvement of access to and from transit routes by walking and bicycling and by people with disabilities. \*
- The development of performance and level-of-service standards for transit routes and intersections that consider all transportation modes.★

#### Data Collection Techniques:

- Assess the adequacy of existing transit routes and the need for expansion or improvements.★
- Identify public and private bus routes within the local jurisdiction and determine need for expansion or improvements.\*
- Assess access to transit stops by walking or bicycling and by people of all abilities.★

#### **Emergency Routes**

#### Possible Policy Areas:

• The identification, development, and maintenance of evacuation and emergency access routes.

## Data Collection Techniques:

• Analyze the adequacy of emergency access and evacuation routes.

#### **Terminals**

# General and Commercial Airports

#### Possible Policy Areas:

- The development and improvement of aviation facilities found in Airport Master Plans and/or Airport Layout Plans.
- The consistency of the general plan with the provisions of any Airport Land Use Compatibility Plan (§65302.3).
- The mitigation of aviation-related hazards including hazards to aircraft and hazards posed by aircraft.

• The access to and from aviation facilities by all modes of transportation.  $\star$ 

#### Data Collection Techniques:

- Assess the adequacy of and safety hazards associated with existing aviation facilities and the need for expansion and improvements.
- Inventory potential noise and safety hazards posed by airport activities to surrounding land uses.
- Inventory potential safety hazards to aircraft passengers posed by existing or proposed land uses near airports.
- Assess the provisions of any Airport Land Use Compatibility Plan prepared pursuant to Public Utilities Code §21675.
- Assess the adequacy of access by all transportation modes to and from airports, based on existing and projected passenger and cargo loads.

# Ports and Harbors (deep-draft and small boat)

#### Possible Policy Areas:

- The development and improvement of port, harbor, and waterway facilities.
- The provision of the movement of goods to and from ports and harbors.

# Data Collection Techniques:

- Assess the adequacy and accessibility of port and harbor facilities, including the need for expansion and improvements.
- Assess the adequacy and accessibility of goods movement to and from ports and harbors.
- Assess current and future land uses and communities near ports and harbors.
- Project future needs for port and harbor facilities.
- Review plans for improvements by harbor and port districts.

#### Railroad Depots

#### Possible Policy Areas:

- The development and improvement of railroad depots.
- The provision of the movement of goods to and from railroad depots.

#### Data Collection Techniques:

- Assess the adequacy of existing railroad depots including the need for expansion or improvements.
- Assess the adequacy and accessibility of goods movement to and from railroad depots.

#### **Public and Private Transit Terminals**

(e.g. for public or private buses, light rail systems, rapid transit systems, commuter railroads, high-speed rail, ferryboats, etc.)

#### Possible Policy Areas:

- The location and characteristics of transportation terminals to maximize accessibility.
- The development and improvement of both public and private transit terminals and stops. ★
- The development of intermodal transfer facilities, such as bicycle parking and bus transfer stations.★
- The provision of adequate and safe transit facilities including covered shelters, lighting, safe crossings, and locations that support eyes on the street.\*
- The provision of safe and efficient multimodal access to and within transit terminals, complying with ADA standards.★

#### Data Collection Techniques:

- Identify all public transit terminals.★
- Assess the adequacy and accessibility of all public transit terminals. Ensure that all terminals are accessible by and accommodate for all potential users.★
- Evaluate public and private bus company terminal services and facilities; conditions, locations, and capital improvement plans.\*
- Identify transportation nodes suitable for future transit-oriented development, including passenger rail. \*
- Inventory and assess the need for bicycle parking improvements at all terminal types. \*

#### Freight Truck Terminals and Warehouses

#### Possible Policy Areas:

- The development and improvements of freight trucking terminals and warehouses.★
- The provision of the movement of goods to and from freight truck terminals and warehouses.

# Data Collection Techniques:

- Project future needs for future freight trucking terminals and warehouses.★
- Assess the adequacy and accessibility of goods movement to and from freight truck terminals and warehouses.

## **Military Facilities**

# Military Airports, Ports and Harbors, and Accessible Routes to and from Military Operations

#### Possible Policy Areas:

- The inclusion of all military transportation thoroughfares and infrastructure in the planning area as part of the overall circulation system.
- The consideration of the needs of military installations and training needs when planning transportation and infrastructure projects.
- The reassurance that community and military transportation corridors maintain viability.
- The consideration of all military terminals including airports, ports, and harbors.

# Data Collection Techniques:

- Consult with neighboring military planners to ensure that military installations, infrastructure, and training activities are considered in the circulation system.
- Assess major streets, roads, and highways near or surrounding all military facilities, including the need for development and maintenance of adequate ingress and egress routes.
- Assess all military terminals in the same manner as general and commercial terminals.

#### Utilities

Sewer, Water and Drainage Lines and Facilities, Oil and Natural Gas Pipelines, Power Plants, Transmission Lines and Corridors, Proposed or State Identified Transmission Line Corridors, Renewable and Non-Renewable Energy, and Energy Storage

# Possible Policy Areas:

- The acquisition of necessary public utility rights-of-way.
- The development of standards for transportation and utility-related exactions.
- The development, improvements, timing, and location of community sewer, water, and drainage lines and facilities.
- The current and future locations of :
  - Oil and natural gas pipelines;
  - o Power plants;
  - o Major electric transmission lines and corridors;
  - o Utility scaled and distributed energy generation; and,
  - o Telecommunication cables and equipment.
- The development of preferences for financing measures to expand and improve public facilities.
- The availability of assistance to those who cannot afford utility services.

#### **Data Collection Techniques:**

- Assess the adequacy and availability of existing community water, sewer, energy, and drainage facilities, and the need for expansion and improvements.
- Assess existing and projected capacity of treatment plants and trunk lines.
- Determine the location of existing and proposed power plants, oil and gas pipelines, and major electric transmission lines and corridors.
- Assess potential future development of power plants, transmission lines, and renewable and non renewable energy. Consider such factors as the demand for transmission facilities, the transport and storage of hazardous materials, and local transportation impacts of current and future power plant developments.
- Determine the locations of utility infrastructure that may be blocking the pedestrian right-of-way such as utility poles.★
- Determine the locations of utility infrastructure that may create hazardous conditions for bicyclists.★

#### **Other Issues**

#### Land Uses and Transportation Integration

#### Possible Policy Areas:

- The development of transit-oriented development standards, including the appropriate mix of density and intensity of land uses near transit stations, parking requirements, and service and delivery requirements.\*
- The creation of land use patterns, such as mixed-use overlay districts, that allow frequently visited destinations to be accessible by multiple transportation modes. ★
- The availability of transportation infrastructure needed to accommodate increased density and transit oriented development.★
- The determination of multimodal traffic performance and level-of-service requirements around transit-oriented developments that may promote transit ridership.★

#### **Data Collection Techniques:**

 Assess needed land uses, facilities, and structures that will enhance pedestrian, bicycle, and transit travel.★

#### **Parking Facilities**

# Possible Policy Areas:

- The provision of bicycle parking. \*
- The development of strategies for the control of parking demand such as improved transit services, amenities for bicyclists, and subsidized rideshare vehicles. \*

 The development of strategies for the management of parking supply such as increased parking fees, graduated parking fees, shared parking, metered on-street parking, and staggered work schedules.

#### Data Collection Techniques:

- Assess the adequacy of existing on- and off-street parking, particularly in urban and commercial areas.
- Assess the effects of parking policies (i.e. off-street parking standards, on-street parking restrictions, graduated parking fees, etc.) on congestion, energy use, air quality, and public transit ridership.★
- Assess the need for and types of bicycle parking.★
- Analyze existing bicycle parking standards or requirements including parking requirements for commercial buildings, retail complexes, schools, etc. \*

#### Air Pollution

# Possible Policy Areas:

• The development of measures that would reduce motor vehicle air pollution, consistent with regional air quality and transportation plan policies. \*

# Data Collection Techniques:

- Assess existing air quality pursuant to air quality district plans.
- Analyze air quality trends.
- Estimate air quality impacts of motor vehicle trips generated by land use changes and new thoroughfares based on regional air quality and transportation plans.
- Identify and evaluate measures that will reduce the air quality impacts of motor vehicle trips that are consistent with regional air quality and transportation plans.

# Electric and Non-Carbon Emitting Vehicles

#### Possible Policy Areas:

• The development of infrastructure implementation strategies focused on supporting the use of electric and other non-carbon emitting vehicles.

# Data Collection Techniques:

• Analyze the demand for electric and non-carbon emitting supportive infrastructure along streets, roads, and highways.

#### **Green Streets**

## Possible Policy Areas:

• The development of street tree, green median, and landscape standards for pedestrian and bicycle paths and trails.★

• The inclusion of trees as a street design standard.★

#### Data Collection Techniques:

- Assess current tree canopy conditions on existing streets, roads, and highways, as well as at existing transit terminals.★
- Assess future tree canopy conditions for proposed future streets, roads, and highways, as well as at proposed future transit terminal sites.★

## **Technical Assistance:**

#### **Useful Definitions**

**Air Installation Compatible Use Zone (AICUZ)**: A land use compatibility plan prepared by the U.S. Department of Defense for military airfields. AICUZ plans serve as recommendations to local government bodies having jurisdiction over land uses surrounding these facilities.

**Airport:** An area of land or water that is used or intended to be used for the landing and taking off of aircraft, and includes its building and facilities, if any.

**Airport Land Use Compatibility Plan:** A plan adopted by an Airport Land Use Commission, which sets forth policies for promoting compatibility between airports and the land uses which surround them.

**All Users:** Users of streets roads and highways including bicyclists, children, persons with disabilities, motorists, movers of commercial goods, pedestrians, users of public transportation and seniors.<sup>30</sup>

**Arterial:** A major street carrying the traffic of local and collector streets to and from freeways and other major streets, with controlled intersections and generally providing direct access to properties.

**Bicycle Boulevard:** The Bicycle Boulevard Design Guidebook defines a Bicycle Boulevard as "low-income and low-speed streets that have been optimized for bicycle travel through treatments such as traffic calming and traffic reductions, signage and pavement markings, and intersection crossing treatments.

**Bus Rapid Transit** (**BRT**): The Federal Transit Administration defines BRT as a "combination of facility, systems, and vehicle investments that convert conventional bus services into a fixed-facility transit service, greatly increasing their efficiency and effectiveness to the end user."

**Collector:** A street for traffic moving between arterial and local streets, generally providing direct access to properties.

**Complete Street:** The National Complete Streets Coalition defines complete streets as follows:

"Complete streets are designed and operated to enable safe access for all users. Pedestrians, bicyclists, motorists and transit riders of all ages and abilities must be able to safely move along and across a complete street.

<sup>&</sup>lt;sup>30</sup> California Government Code §65302(b)(2)(B).

Creating complete streets means transportation agencies must change their orientation toward building primarily for cars. Instituting a complete streets policy ensures that transportation agencies routinely design and operate the entire right of way to enable safe access for all users."<sup>31</sup>

The American Planning Association (APA) describes complete streets as follows:

"Complete streets serve everyone – pedestrians, bicyclists, transit riders, and drivers – and they take into account the needs of people with disabilities, older people, and children. The complete streets movement seeks to change the way transportation agencies and communities approach every street project and ensure safety, convenience, and accessibility for all." 32

The California Department of Transportation (Caltrans) defines complete streets as follows:

"A transportation facility that is planned, designed, operated, and maintained to provide safe mobility for all users, including bicyclists, pedestrians, transit vehicles, truckers, and motorists, appropriate to the function and context of the facility. Complete street concepts apply to rural, suburban, and urban areas." 33

**Connectivity:** A well connected circulation system with minimal physical barriers that provides continuous, safe, and convenient travel for all users of streets.

**Conventional Highway:** According to the California Highway Manual, a conventional highway is, "a highway without control of access which may or may not be divided. Grade separations at intersections or access control may be used when justified at spot locations."

**Expressway:** A highway with full or partial control of access with some intersections at grade.

**Freeway:** A highway serving high-speed traffic with no crossings interrupting the flow of traffic (i.e., no crossings at grade). Streets and Highways Code §23.5, in part, states that "Freeway means a highway in respect to which the owners of abutting lands have no right or easement of access to or from their abutting lands or in respect to which such owners have only limited or restricted right or easement of access."

Heliport: A facility used for operating, basing, housing, and maintaining helicopters.

**Local Scenic Highway:** A segment of a state or local highway or street that a city or county has designated as "scenic."

Local Street: A street providing direct access to properties and designed to discourage through traffic.

Level-of-Service: According to the Transportation Research Board's 2000 Highway Capacity Manual Special Report, Level-of-Service is a qualitative measure describing the efficiency of a traffic stream. It also describes the way such conditions are perceived by persons traveling in a traffic stream. Level-of-Service measurements describe variables such as speed and travel time, freedom to maneuver, traffic interruptions, traveler comfort and convenience, and safety. Measurements are graduated, ranging from level-of-Service A (representing free flow and excellent comfort for the motorist, passenger, or pedestrian) to Level-of-Service F (reflecting highly congested traffic conditions where traffic volumes exceed the capacities of streets, sidewalks, etc.). Level-of-Service can be determined for freeways, multi-

<sup>&</sup>lt;sup>31</sup> California Complete Streets Coalition, www.completestreets.org (Accessed July 2010).

<sup>&</sup>lt;sup>32</sup> Barbara McCann and Suzanne Rynne, *Complete Streets: Best Policy and Implementation Practices*, American Planning Association, Report No. 559:1.

<sup>&</sup>lt;sup>33</sup> California Department of Transportation, *Complete Streets Implementation Action Plan*, Feb. 2010 http://www.dot.ca.gov/hq/tpp/offices/ocp/complete\_streets\_files/CompleteStreets\_IP03-10-10.pdf (Accessed July 2010).

lane highways, two-lane highways, signalized intersections, intersections that are not signalized arterials, and transit, bicycle, and pedestrian facilities.

**Major Thoroughfare:** A major passageway such as a street, highway, railroad line, or navigable waterway that serves high traffic volumes.

Multimodal Transportation Network: A well balanced circulation system that includes multiple modes of transportation that meets the needs of all users of streets, roads, and highways. §65302(b)(2)(A). National Scenic Byway: A segment of a state or interstate highway route that the United States Forest Service has designated as a scenic byway or which another federal agency has designated as a national scenic and recreational highway.

**Official County Scenic Highway:** A segment of a county highway the Director of Caltrans has designated as "scenic."

**Official State Scenic Highway:** A segment of a state highway identified in the Master Plan of State Highways Eligible for Official Scenic Highway Designations and designated by the Director of Caltrans.

**Paratransit:** Transportation systems such as jitneys, car pooling, van pooling, taxi service, and dialaride arrangements.

**Recreational Trails:** Public areas that include pedestrian trails, bikeways, equestrian trails, boating routes, trails, and areas suitable for use by persons with disabilities, trails and areas for off-highway recreational vehicles, and cross-country skiing trails.

**Route:** A sequence of roadways, paths, and/or trails that allow people to travel from place to place.

**Scenic Highway Corridor:** The visible area outside the highway's right-of-way, generally described as "the view from the road."

**Terminal:** A station, stop, or other transportation infrastructure along or at the conclusion of a transportation route. Terminals typically serve transportation operators and passengers by air, rail, road, or sea (i.e., airports, railroad depots, transit stops and stations, and ports and harbors).

**Transit-Oriented Development:** Mixed-use development designed to allow easy access to nearby public transportation. Transit-oriented development is typically centered around a transit station.

**Utilities:** A set of services provided by local public utilities such as electricity, natural gas, water, and **se**wage.

**Walkability:** The measurement of how walkable a community is. Walkable communities typically include footpaths, sidewalks, street crossing, or other pedestrian oriented infrastructure.

#### Case Law

The following case law summaries are correlated with general plan circulation elements:

Californians for Disability Rights, Inc. v. California Dept. of Transportation (2006-08)

A class action lawsuit brought about by the Californians for Disability Rights Inc. against the California Department of Transportation (Caltrans) on the basis that Caltrans was in violation of the Americans with Disabilities Act (ADA). The said violation was due to the lack of accessibility for persons with mobility and/or vision disabilities along and at Caltrans owned and maintained sidewalks and park and ride facilities. The suits settlement included a Caltrans agreement to spend \$1.1 billion over the next 30 years to retrofit existing state owned sidewalks and park and ride facilities for accessibility by persons of all abilities, including the retrofit and installation of ADA compliant curb ramps. In addition, all new and temporary Caltrans street and park and ride facilities are held to the same standards.

Darlene Bonanno v. Central Contra Costa Transit Authority (2003)

A liability suit brought about by Darlene Bonanno, a disabled resident of Contra Costa County injured while crossing a street at an unprotected crosswalk while attempting to access a bus terminal, against the Central Contra Costa Transit Authority (CCCTA) on the basis of hazardous pedestrian crossing conditions and lack of adequate access to and from a bus terminal. It is stated that a public entity is "liable for injury caused by a dangerous condition of its property if the plaintiff establishes that the property was in a dangerous condition at the time of injury, that the injury was proximately caused by the dangerous condition, that the dangerous condition created a reasonably foreseeable risk of the kind of injury which was incurred, and the public entity had actual or constructive notice of the dangerous condition under Section 835.2 a sufficient time prior to injury to have taken measures to protect against the dangerous condition." It was concluded that the CCCTA created a hazardous condition based on the placement and maintenance conditions of its bus terminal and therefore were held partially liable for incurred injuries.

Joan Barden et al. v. City of Sacramento (2002)

A class action law suit brought about by a group of various individuals with mobility and/or visual disabilities against the City of Sacramento on the basis that they believed the city had violated the Americans with Disabilities Act (ADA) by failing to install curb ramps in new and retrofitted sidewalks and additionally failed to maintain existing sidewalks to ensure accessibility for persons with disabilities. Title II of the ADA provides that "no qualified individual with a disability shall, by reason of such disability, be excluded from participation in or be denied the benefits of the services, programs, or activities of a public entity, or be subjected to discrimination by any such entity." Since sidewalks are a normal function of a city it was decided that sidewalks are considered to be a "public service, program, or activity," as defined by the ADA and therefore are subjected to all ADA compliance standards.

Robert Rohn et al. v. City of Visalia (1989)

This case discusses the limits on road exactions related to the circulation element. In *Rohn*, the court overturned a street dedication requirement on the basis of inadequate nexus evidence, based on the U.S. Supreme Court's *Nollan* decision on regulatory "takings" (*Nollan v. California Coastal Commission* (1987) 107 SCt. 3141). The City required Rohn to dedicate additional street right-of-way despite the fact that the proposed project would not contribute any additional traffic to the street. Since the dedication requirement was supported in part by the city's general plan, but not by empirical evidence of a need for the required dedication, this case shows that the general plan by itself is not armor against a takings claim.

If the circulation element is to be an effective basis for exactions, it must be based upon traffic studies that are sufficiently detailed to link land uses and related demand to future dedications. Additionally, ad hoc road exactions must be roughly proportional to the project's specific impacts on the road system (Erhlich v. City of Culver City (1996) 12 C4th 854 and Dolan v. City of Tigard (1994) 114 SCt. 2309). The circulation element alone may be an insufficient basis for exactions otherwise.

## Concerned Citizens of Calaveras County v. Board of Supervisors (1985)

The Calaveras County Board of Supervisors adopted a new general plan which included an update to the County's general plan land use and circulation elements. A petition for writ of mandate was filed by the Concerned Citizens of Calaveras County accusing the County's general plan to be legally inadequate since the land use and circulation elements were internally inconsistent. Specifically, the County's circulation element's plan to physically and financially maintain and construct new roads and highways did not reflect the County's projected growth designated in its land use element. California Government Code Section 65300.5 reads, "In construing the provisions of (article 5, on the scope of general plans), the legislature intends that the general plan and elements and parts thereof comprise an integrated, internally consistent and compatible statement of policies for the adopting agency." In addition, California Government Code Section 65302(b) reads that, "the circulation element-including existing and proposed major thoroughfares and transportation routes-be 'correlated' with the land use element." "Correlated' means 'closely, systematically, or reciprocally related . . .' [Webster's Third New International Dictionary (1981) p. 511]."

It was concluded that the County's general plan could not identify future circulation problems or funding sources necessary for maintenance and improvements. The circulation element failed to provide feasible remedies for the predicted traffic congestion caused by the population increase. The county addressed this internal conflict by stating that it would lobby for funds to solve the future traffic problems. The court held that this vague response was insufficient to reconcile the conflicts in the plan. The circulation element was deemed legally inadequate and the Calaveras County Board of Supervisors were asked to amend both the land use and circulation elements for adequacy and consistency prior to further adoption.

#### Twain Harte Homeowners Association v. Tuolumne County (1982)

The Twain Harte Homeowners Association filed for a writ of mandate and injunctive relief against Tuolumne County over the certification of an environmental impact report (EIR) prepared in connection with the adoption of the County's general plan. The association declared that the County's general plan land use, circulation, and housing elements were legally inconsistent and did not comply with California Government Code Section 65302. Specifically, the association said the circulation element addressed all factors required by subdivision (b) which states a circulation must consist of, "the general location and extent of existing and proposed major thoroughfares, transportation routes, terminals, and other local public utilities and facilities;" however, the circulation element failed to correlate with the land use element. The circulation element's mentioned "facilities" were not reflected in the land use element. It was concluded that since the land use element was deficient in itself, that the circulation element too was deficient.

The *Twain Harte* case indicates that courts may look beyond the circulation element to supporting documents (e.g., other sections of the general plan) when such evidence is not readily apparent. To be on the safe side, local governments should provide explicit evidence of correlation in both their circulation and land use elements. The *Twain Harte* case indicates that the courts will not automatically presume the existence of correlation simply because a local government has adopted both its circulation and land use elements. Although general plans, as legislative enactments of the police power, will be presumed valid

by the courts (if they are reasonably related to promoting or protecting the health, safety, or welfare, and are not arbitrary and capricious), such plans must nevertheless be in substantial compliance with state law. In other words, the courts will review a plan for its actual compliance with the requirements of the state's general plan statutes. In this case, the court used the *General Plan Guidelines* to help determine compliance.

## **State Agency Resources**

Below is a non-exhaustive list of state agencies that can provide information and assistance to local governments in order to develop or update a circulation element.

California Air Resources Board <a href="http://www.arb.ca.gov/homepage.htm">http://www.arb.ca.gov/homepage.htm</a>

California Department of Transportation (Caltrans) <a href="http://www.dot.ca.gov/">http://www.dot.ca.gov/</a>

Division of Aeronautics <a href="http://www.dot.ca.gov/hq/planning/aeronaut/">http://www.dot.ca.gov/hq/planning/aeronaut/</a>

Division of Local Assistance http://www.dot.ca.gov/hq/planning/Local Programs/

Division of Mass Transportation <a href="http://www.dot.ca.gov/hq/MassTrans/">http://www.dot.ca.gov/hq/MassTrans/</a>

Division of Transportation Planning <a href="http://www.dot.ca.gov/hq/tpp/">http://www.dot.ca.gov/hq/tpp/</a>

California Energy Commission <a href="http://www.energy.ca.gov/">http://www.energy.ca.gov/</a>

California Department of Public Health <a href="http://www.cdph.ca.gov/">http://www.cdph.ca.gov/</a>

California Public Utilities Commission http://www.cpuc.ca.gov/puc/

Association of Metropolitan Planning Organization (MPO) <a href="http://www.ampo.org/">http://www.ampo.org/</a>

# **Appendix A: General Plan Basics**

This section (taken from the 2003 General Plan Guidelines, with minor changes) is a primer that describes the basic general plan requirements in state law. This appendix does not replace Chapter 1 of the General Plan Guidelines, but rather is provided to give an overview of general plans to those with little or no knowledge of how general plans work and what they require. In addition this appendix provides supplementary information and provides examples of how this information can be put into the context of multimodal transportation networks.

All statutory references are to the California Government Code unless otherwise noted.

California state law requires each city and county to adopt a general plan "for the physical development of the county or city, and any land outside its boundaries which bears relation to its planning." The California Supreme Court has called the general plan the "constitution for future development." The general plan expresses the community's vision and goals for its future focusing on public policy related to the distribution of future land uses, both public and private.

Policies in the general plan are intended to guide most city and county land use decisions. Pursuant to state law, subdivisions, capital improvements, development agreements, and many other land use actions must be consistent with the adopted general plan. In counties and general law cities, zoning, and specific plans are also required to conform to the general plan.

Preparing, adopting, implementing, and maintaining the general plan does more than guide future development and land uses. The general plan process serves to:

- Identify the community's circulation, environmental, economic, and social goals, and policies as they relate to land use and development;
- Provide a basis for local government decision-making, including decisions on development approvals and exactions;
- Provide opportunities for community residents to participate in the planning and decision-making processes of their communities; and,
- Inform community residents, developers, decision-makers, other cities and counties, regional and state government and special districts of how that community intends to grow in the future.

#### **COMPREHENSIVENESS**

Every city and county must adopt "a comprehensive, long term general plan." The general plan must cover a local jurisdiction's entire planning area and address the broad range of issues associated with a city's or county's future development and growth.

#### Geographic Comprehensiveness

The general plan must cover the land within the boundaries of the adopting city or county as well as "any land outside its boundaries which in the planning agency's judgment bears relation to its planning." <sup>36</sup>

<sup>&</sup>lt;sup>34</sup> California Government Code §65300.

<sup>&</sup>lt;sup>35</sup> California Government Code §65300.

<sup>&</sup>lt;sup>36</sup> California Government Code §65300.

For cities, this means at the minimum they must address all the land within the city limits, both public and private. Cities should also consider any land they foresee annexing in the future. Counties must address all unincorporated areas. A county should also consider the general plans of every city within its boundaries when developing its own plan.

Since many important issues are not confined to political boundaries, the law provides for planning outside a city or county's boundaries, such as transportation, air quality, watershed, and habitat and hazard mitigation. Cooperative extraterritorial planning can be used to guide the orderly and efficient extension of services and utilities; ensure the preservation of open space, agricultural, and resource conservation lands; establish consistent standards for development in the plans of adjoining jurisdictions, and provide for mobility throughout a region and between jurisdictions.

# Regional Comprehensiveness

Viewing the goals and future development pattern of a local general plan in its regional context has become increasingly important. State law recognizes that local governments have regulatory authority over land use decisions in their communities; however, the cumulative impacts of land use decisions have far reaching impacts on many areas of state wide and national importance like transportation, air quality, hazard mitigation, water availability, and energy production and transmission, to name a few. The federal government and the State of California have either required or asked for more collaboration planning between local, regional, and state governments. Economic and quality of life issues have always been important to California residents, but with increased state population growth and a competitive global market, the delivery of effective policy and programs in these areas has become increasingly challenging. Many cities and counties have recognized the benefits of collaboration amongst themselves to leverage resources, improve economic competitiveness, and provide high levels of service and safety to residents.

# Issue Comprehensiveness

A general plan must address a broad range of issues. The plan must address the jurisdiction's physical development, such as general locations, appropriate mix, timing, and extent of land uses, and supporting infrastructure. The broad scope of physical development issues may range from appropriate areas for building factories to open space for preserving endangered species. This may include not only those issues described in the state's planning statutes, but regional issues as well, including multimodal transportation networks and regional mobility. In addition, jurisdictions are free to include other issues that reflect relevant community issues and the concerns of their residents.

#### INTERNAL CONSISTENCY

The concept of internal consistency holds that no policy conflicts can exist, either textual or diagrammatic, between the components of an otherwise complete and adequate general plan. Different policies must be balanced within the plan. The internal consistency requirement has five dimensions, described below.

#### I: Equal Status Among Elements

All elements of the general plan have equal legal status. For example, the land use element policies do not over-ride the policies in the open space element.<sup>37</sup> No element is legally subordinate to another; the

<sup>&</sup>lt;sup>37</sup> Sierra Club v. Board of Supervisors of Kern County (1981) 126 Cal.App.3d 698).

general plan must resolve potential conflicts among the elements within the document through clear language and policy consistency.

## II: Consistency Between Elements

All elements of a general plan, whether mandatory or optional, must be consistent with one another. This was illustrated in the court decision *Concerned Citizens of Calaveras County v. Board of Supervisors* (1985) 166 Cal.App.3d 90. In that case, the county land use element contained proposals expected to result in increased population. The circulation element, however, failed to provide feasible remedies for the predicted traffic congestion caused by the population increase. The county addressed this internal conflict by stating that it would lobby for funds to solve the future traffic problems. The court held that this vague response was insufficient to reconcile the conflicts in the plan.

## III: Consistency Within Elements

Each element's goals, policies, data analyses, and implementation measures must be consistent with and complement one another. Established goals, data, and analysis form the foundation for any ensuing policies. For example, if one portion of a circulation element indicates that county roads are sufficient to accommodate the projected level of future traffic, while another section of the same element describes a worsening traffic situation aggravated by continued subdivision activity, the element is not internally consistent.<sup>38</sup>

# IV: Area Plan Consistency

All principles, goals, objectives, policies, and proposals set forth in an area or community plan must be consistent with the overall general plan. The general plan should explicitly discuss the role of area plans if they are to be used. Similarly, each area plan should discuss its specific relationship to the general plan.

#### V: Text and Diagram Consistency

The general plan's text and its accompanying diagrams are integral parts of the plan. All general plan text and diagrams must be consistent with one another.

Without consistency in all five of these areas, the general plan cannot effectively serve as a clear guide to future development. Inconsistencies in the general plan can expose the jurisdiction to expensive and lengthy litigation.

#### LONG-TERM PERSPECTIVE

Since the general plan affects the welfare of current and future generations, state law requires that the plan have a long-term perspective.<sup>39</sup> The general plan analyzes current policies and programs and projects their outcomes into the future as a basis for determining the future needs of the community. The plans long-term perspective establishes policy, programs, and guidelines for day-to-day decision making in order to achieve these long term objectives. Most jurisdictions select 15 to 20 years as the long-term horizon for their general plan. The horizon does not mark an end point, but rather provides a general context in which to make shorter-term decisions. The general plan should be amended as needed to accurately reflect conditions in the jurisdiction.

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<sup>&</sup>lt;sup>38</sup> Concerned Citizens of Calaveras County v. Board of Supervisors (1985) 166 Cal.App.3d 90).

<sup>&</sup>lt;sup>39</sup> California Government Code §65300.

#### ELEMENTS, ISSUES, AND FLEXIBILITY

In statute, the general plan is presented as a collection of seven elements, or subject categories.<sup>40</sup> These elements, and their required content, are briefly summarized below.

<u>Land Use:</u> The land use element designates the type, intensity, and general distribution of uses for land including housing, business, industry, open space and parks, education, public buildings and grounds, waste disposal facilities, and other categories of public and private uses.

<u>Circulation</u>: The circulation element is correlated with the land use element and identifies the general location and extent of existing and proposed major thoroughfares, transportation routes, terminals, any military airports and ports, and other local public utilities and facilities. Starting January 1, 2011, upon a jurisdiction's next general plan revision, the circulation element must be modified to plan for a balanced, multimodal transportation network that meets the need of all users.

<u>Housing:</u> The housing element is a comprehensive assessment of current and projected housing needs for all economic segments of the community. In addition, it embodies policies for providing adequate housing and includes action programs for that purpose. State law requires the housing element to be updated in accordance with certain deadlines.<sup>41</sup> Generally, the next updates of the housing element are due between 2013 and 2016. For more information, see the Department of Housing and Community Development's website at <a href="http://www.hcd.ca.gov/hpd/hrc/plan/he/">http://www.hcd.ca.gov/hpd/hrc/plan/he/</a>.

<u>Conservation</u>: The conservation element addresses the conservation, development, and use of natural resources, including water, forests, soils, rivers, mineral deposits, and other resources.

<u>Open Space</u>: The open space element details plans and measures for the long-range preservation and conservation of open-space lands, including open space for the preservation of natural resources, the managed production of resources (including agricultural lands), outdoor recreation, and public health and safety.

Noise: The noise element identifies and appraises existing and potential noise problems within the community.

<u>Safety:</u> The safety element establishes policies and programs to protect the community from risks associated with seismic, geologic, flood, wildfire, and other hazards.

The level of discussion given to each issue in the general plan depends upon local conditions and the relative local importance of that issue. When a city or county determines that an issue specified in the law is not locally relevant, the general plan may briefly discuss the reason for that decision, but does not otherwise have to address that issue.<sup>42</sup>

A local general plan may also include other topics of local interest. For instance, a city or county may choose to incorporate a detailed program for financing infrastructure and timing capital improvements in its land use element. The safety element of a city or county that suffers from wildfire hazards may contain strategic fire protection planning policies to mitigate such hazards.

<sup>&</sup>lt;sup>40</sup> California Government Code §65302.

<sup>&</sup>lt;sup>41</sup> California Government Code §65588.

<sup>&</sup>lt;sup>42</sup> California Government Code §65301.

In the statutory descriptions of the elements, a number of issues appear in more than one element. In order to minimize redundancies or internal conflicts in the general plan, combining elements or organizing the plan by issue often makes practical sense. This is becoming common practice. It is advised that cities and counties do what best reflects the needs of their communities. As long as a plan addresses all the required issues, they may choose the format of their liking.

In addition to the mandatory elements, a city or county may adopt any other "optional" elements that relate to its physical development. <sup>43</sup> Once adopted, these optional elements become an integral part of the general plan with the same force and effect as the mandatory elements. Accordingly, zoning, subdivisions, public works, specific plans, and other actions that must be consistent with the general plan must be consistent with any optional elements.

# DEFINING THE PARTS OF A GENERAL PLAN

A general plan is made up of text describing goals and objectives, principles, standards, and plan proposals, as well as a set of maps and diagrams. Together, these components paint a picture of the community's vision for its future development. The following discussion of these different components clarify the meanings of these and other important terms.

#### **Development Policy**

A development policy is a general plan statement that guides action. In a broad sense, development policies include goals and objectives, principles, policies, standards, and plan proposals.

#### Diagram

A diagram is a graphic expression of a general plan's development policies, particularly its plan proposals. Many types of development policies lend themselves well to graphic treatment, such as the distribution of land uses, urban design guidance, and the location of infrastructure, multimodal transportation networks and geologic and other natural hazards. A diagram must be consistent with the general plan text and should have the same long-term planning perspective as the rest of the general plan.<sup>44</sup>

#### Goal

A goal sets a general direction. It is an ideal future outcome related to the public health, safety, or general welfare. A goal is a general expression of community values; therefore, may be abstract in nature. Consequently, a goal is generally not quantifiable or time-dependent.

Although goals are not mentioned in the description of general plan contents, they are included here for several reasons. First, defining goals is often the initial step of a comprehensive planning process, with more specific objectives defined later. Second, goals are specifically mentioned in the statutes governing housing element contents. Third, while the terms "goal" and "objective" are used interchangeably in some general plans, many plans differentiate between broad, unquantifiable goals and specific objectives. Either approach is allowable, as flexibility is a characteristic of the general plan.

<sup>&</sup>lt;sup>43</sup> California Government Code §65303.

<sup>&</sup>lt;sup>44</sup> California Government Code §65300.5.

<sup>&</sup>lt;sup>45</sup> California Government Code §65302.

<sup>&</sup>lt;sup>46</sup> California Government Code §65583.

# Examples of goals:

- A diversified economic base for the city.
- A connective multimodal transportation network that serves the needs of all users of streets, roads, and highways.

Goals should be expressed as ends, not actions. For instance, the first example above expresses an end, namely, "a diversified economic base." It does not say, "establish a diversified economic base, constituting an action."

#### Objective

An objective is a specified end, condition, or state that is an intermediate step toward attaining a goal. It should be achievable, and when possible, measurable and time-specific. An objective may pertain to one particular aspect of a goal or it may be one of several successive steps toward goal achievement. Consequently, there may be more than one objective for each goal.

#### Examples of objectives:

- The addition of bicycle lanes on all major streets over the next five years.
- A stated amount of reduction in storm water runoff from streets and parking lots.

## Principle

A principle is an assumption, fundamental rule, or doctrine guiding general plan policies, proposals, standards, and implementation measures. Principles are based on community values, generally accepted planning doctrine, current technology, and the general plan's objectives. In practice, principles underlie the process of developing the plan, but seldom need to be explicitly stated in the plan itself.

# Examples of principles:

- Multimodal transportation can provide safe and convenient travel for all users of streets, roads, and highways.
- The residential neighborhoods within a city should be within a convenient and safe walking distance of an elementary school.

# Policy

A policy is a specific statement that guides decision-making. It indicates a commitment of the local legislative body to a particular course of action. A policy is based on and helps implement a general plan's objectives. A policy is carried out by implementation measures.

For a policy to be useful as a guide to action it must be clear and unambiguous. Clear policies are particularly important when it comes to judging whether or not zoning decisions, subdivisions, public works projects (street improvements), etc., are consistent with the general plan.

When writing policies, be aware of the difference between "shall" and "should." "Shall" indicates an unequivocal directive. "Should" signifies a less rigid directive, to be honored in the absence of compelling or contravening considerations. Use of the word "should" to give the impression of more commitment than actually intended is a common, but unacceptable practice.

Solid policy is based on solid information. The analysis of data collected during the planning process provides local officials with the knowledge about trends, existing conditions, and projections that they need to formulate policy. If projected community conditions are not in line with a general plan's objectives, local legislative bodies may adopt policies that will help bring about a more desirable future.

## Examples of policies:

- The city shall include bike lanes on major streets at the time of re-surfacing.
- The city shall not approve plans for the downtown shopping center until an independently conducted market study indicates that the center would be economically feasible.

#### Standard

A standard is a rule or measure establishing a level of quality or quantity that must be complied with or satisfied. Standards define the abstract terms of objectives and policies with concrete specifications.

The Government Code makes various references to general plan standards. For example, §65302(a) states in part that the land use element must "...include a statement of the standards of population density and building intensity recommended for the various districts and other territory covered by the plan." Other examples of statutory references to general plan standards include those found in §66477, The Quimby Act, and §66479, reservations of land within subdivisions. Of course, a local legislature may adopt any other general plan standards it deems desirable. When developing standards jurisdictions should consider their rural, suburban, or urban context.

#### Examples of standards:

- Levels of service standards shall include the consideration of all transportation modes; vehicle, pedestrian, bicycle, and transit traffic.
- High-density residential means 15 to 30 dwelling units per acre and up to 42 dwelling units per acre with a density bonus.

#### Implementation Measure

An implementation measure is an action, procedure, program, or technique that carries out general plan policy. Each policy must have at least one corresponding implementation measure. Depending on the goal and policy implementation measures can take a variety of forms. Each implementation measure should be feasible and attainable and should include mechanisms for ensuring they are carried out and achieve the intended outcome. Jurisdictions with rural, suburban, and urban areas or a mixture there of may need to develop varied implementation measures in order to provide appropriate accommodations to the variety of users in the varied regions of a jurisdiction.

## Examples of implementation measures:

- The city shall use tax-increment financing to pay the costs of replacing old sidewalks and incorporating other walking or bicycling improvements in the redevelopment area.
- The city shall adopt a pedestrian and/or bicycle plan for the downtown area.

#### Linking Objectives to Implementation

The following examples show the relationships among objectives, policies, and implementation measures. The examples are arranged according to a hierarchy from the general to the specific from goals to

implementation measures. In an actual general plan, there might be more than one policy under each objective, and more than one implementation measure under each policy.

#### Goal:

A connective multimodal transportation network.

#### *Objective:*

Develop a well-connected circulation system with multiple modes of transportation to meet the needs of all users of streets, roads, and highways.

#### Policy:

The city shall consider pedestrian, bicycle, and transit traffic needs and accommodations equal to those of motor vehicle traffic.

#### Implementation Measures:

- Consider pedestrian, bicycle, and transit traffic when developing and adopting performance and level of service standards.
- Develop and adopt a pedestrian and/or bicycle master plans to ensure applicable streets, roads, and highways include sidewalks and ensure safe non motorized travel.
- Ensure that all transit terminals and stops are accessible by foot, bike, and vehicle.
- Work with all community school districts to develop safe and accessible routes to and from school facilities.
- Require all existing and future street, road, and highway developments to comply with or exceed all ADA design standards.

# **APPENDIX B**

It is essential that each jurisdiction adopt goals, policies, and implementation measures that are suitable for their individual communities and general plan. This appendix includes various local and out of state examples of multimodal transportation goals, policies, and implementation measures adopted by local jurisdictions. **These are only examples** and may or may not address all components of multimodal transportation networks. This list is not exhaustive.

CALIFORNIA CITIES AND COUNTIES with Multimodal Transportation Goals and Policies in their General Plans		
CA Jurisdiction	Document Location	
City of Arroyo Grande	http://www.arroyogrande.org/city-hall/city-departments/community-development/planning/general-plan/circulation.pdf	
City of Brisbane	http://www.ci.brisbane.ca.us/Upload/Document/D240001033/ChapterVITransportationAndCirculation.pdf	
City of Calistoga	http://www.ci.calistoga.ca.us/Index.aspx?page=519	
City of Cloverdale	http://cloverdale.net/DocumentView.aspx?DID=381	
City of Encinitas	http://www.cityofencinitas.org/NR/rdonlyres/56B20F5C-9B4D-4126-BFF5- 2206C09A547F/0/circulation.pdf	
City of Fairfax	http://www.town-of-fairfax.org/html/gpac_progress.html	
City of Highland	http://www.ci.highland.ca.us/GeneralPlan/PDFs/03-Circulation_Element.pdf	
City of Hughson	http://hughson.org/files/Complete%20Final%20GP.pdf\	
City of Lemon Grove	http://www.ci.lemon-grove.ca.us/DocumentCenterii.aspx?FID=33	
City of Live Oak	http://www.liveoakcity.org/index.php?option=com_docman&Itemid=200	
City of Napa	http://74.205.120.199/images/CDD/planningdivisiondocs/generalplan/2009/chapter%203 %20-%20transportation.pdf	
City of Oakland	http://www2.oaklandnet.com/Government/o/CEDA/o/PlanningZoning/s/GeneralPlan/DOWD009015	
City of Oakley	http://www.ci.oakley.ca.us/UserFiles/file/GeneralPlan/03%20Circulation%20Element.pdf	
City of Orland	http://cityoforland.com/govt/dept/planning/documents/CurrentGeneralPlanMarch2003.pdf	
City of Rohnert Park	http://www.ci.rohnert-park.ca.us/index.aspx?page=86	
City of Sacramento	http://www.sacgp.org/documents/04_Part2.04_Mobility.pdf	
City of San Diego	http://www.sandiego.gov/planning/genplan/pdf/generalplan/adoptedmobilityelemfv.pdf	
City of San Jacinto	http://www.ci.san-jacinto.ca.us/city-govt/development/general-plan/Circulation %20Element.pdf	
City of San Leandro	http://www.sanleandro.org/civica/filebank/blobdload.asp?BlobID=3816	
City of Sanger	http://www.ci.sanger.ca.us/devserv/planning/2025%20GENERAL%20PLAN.pdf	
City of Santa Barbara	http://www.santabarbaraca.gov/Government/General_Plan/	
City of Solano Beach	http://www.ci.solana-beach.ca.us/csite/cms/app_engine/assets/images/cd_circulationelement.pdf	
City of Turlock	http://www.ci.turlock.ca.us/pdflink.asp?pdf=documents/developmentservices/planning/generalplan/5-01.pdf?o=o&title=Turlock%20General%20Plan	
Contra Costa County	http://contra.napanet.net/depart/cd/current/advance/GeneralPlan/General%20Plan.pdf	
Inyo County	http://inyoplanning.org/general_plan/goals/ch7.pdf	

Marin County	http://www.co.marin.ca.us/depts/cd/main/fm/cwpdocs/CWP_CD2.pdf	
Napa County	http://countyofnapa.org/GeneralPlan/	
Riverside County	http://www.rctlma.org/genplan/content/gp.aspx	
Yolo County	http://www.yolocounty.org/Index.aspx?page=1528	

CALIFORNIA CITIES AND COUNTIES with Multimodal Transportation Implementation Examples			
<b>CA Jurisdiction</b>	Document Tile	Document Location	
City of Elk Grove	Rural Road Improvement Standards	http://www.egplanning.org/rural_roads/files/adopted_do cuments/Rural%20Road%20Improvement%20Standard 11.20.07.pdf	
City of Sacramento	Best Practices for Complete Streets	http://www.cityofsacramento.org/transportation/dot_media/engineer_media/pdf/bp-CompleteStreets.pdf	
City of San Diego	Street Design Manual	http://www.sandiego.gov/planning/documents/pdf/trans/complete.pdf	
City and County of San Francisco	Better Streets Plan	http://www.sacog.org/complete- streets/toolkit/files/docs/SF%20Controller Better%20Str eets%20Plan%20Recommendations%20for%20Improve d%20Streetscape%20Project%20Planning,%20Design, %20Review%20and%20Approval.pdf	
City of Sanger	Standard Details	http://www.ci.sanger.ca.us/Public%20works/standard%2 0details/Cover-Indexcmpt.pdf	
City of Stockton	Pedestrian Safety and Crosswalk Installation Plan	http://www.stocktongov.com/publicworks/publications/ PedGuidelines.pdf	
Sacramento County	Street Improvement Standards	http://www.msa2.saccounty.net/ce/dss/ldsir/pages/improvementstandards.aspx	

MULTIMODAL TRANSPORTATION EXAMPLES FROM OUT OF STATE		
Jurisdiction	Document Title	Document Location
Fort Collins, CO	Master Street Plan	http://www.fcgov.com/transportationplanning/msp.php
Town of Basalt, CO	Complete Street Design	http://www.basalt.net/planningPdf/StreetsFinal.pdf
Decatur, GA	Community Transportation Plan	http://www.decaturga.com/cgs citysvcs dev transportat ionplan.aspx
Louisville, KT	Complete Streets Manual	http://services.louisvilleky.gov/media/complete_streets/complete_streets_manual.pdf
Rochester, MN	Complete Streets Policy	http://www.co.olmsted.mn.us/departments/docs/Complet eStreetsResolution 2 .pdf
Oxford, MS	Creating a Walkable, Bikeable Community Through Complete Streets	http://oxfordms.net/docs/reports/pathwaysfinalreport.pdf
Charlotte, NC	Charlotte NC Urban Street Design Guidelines	http://www.charmeck.org/Departments/Transportation/Urban+Street+Design+Guidelines.htm
	Transit Station Area Principles	http://www.charmeck.org/Planning/Land%20Use%20Planning/Transit Station Area Plans/TransitStaionAreaPrinciples.pdf

Columbus, OH	Complete Streets	http://pubserv.ci.columbus.oh.us/transportation/NewsRel ease/Complete_Streets.pdf
Eugene, OR	Multi Modal Street Design	http://www.eugene- or.gov/portal/server.pt/gateway/PTARGS_0_2_282993_0_0_18/Multi%20Modal%20Street%20Design.pdf
Kirkland, WA	2001 Kirkland Nonmotorized Transportation Plan	http://www.ci.kirkland.wa.us/Assets/Public+Works/Public+Works+PDFs/Transportation/Non-Motorized+Transportation+Plan.pdf
Seattle, WA	Seattle Complete Street Ordinance	http://clerk.ci.seattle.wa.us/~scripts/nph- brs.exe?d=CBOR&s1=115861.cbn.&Sect6=HITOFF&l =20&p=1&u=/~public/cbor2.htm&r=1&f=G



# **APPENDIX C**

#### ADDITIONAL RESOURCES

#### LEGISLATION AND POLICIES

Assembly Bill 1358 California Complete Streets Act (Leno) <a href="http://www.leginfo.ca.gov/pub/07-08/bill/asm/ab\_1351-1400/ab\_1358\_bill\_20080930\_chaptered.pdf">http://www.leginfo.ca.gov/pub/07-08/bill/asm/ab\_1351-1400/ab\_1358\_bill\_20080930\_chaptered.pdf</a>

Assembly Bill 32 California Global Warming Solutions Act of 2006 (Nunez) <a href="http://www.climatechange.ca.gov/publications/legislation/ab\_32\_bill\_20060927\_chaptered.pdf">http://www.climatechange.ca.gov/publications/legislation/ab\_32\_bill\_20060927\_chaptered.pdf</a>

Senate Bill 375 Regional Targets (Steinberg)
http://info.sen.ca.gov/pub/07-08/bill/sen/sb 0351-0400/sb 375 bill 20080902 enrolled.pdf

Executive Order # S-3-05 Est. GHG Emissions Reduction Targets <a href="http://gov.ca.gov/index.php?/executive-order/1861/">http://gov.ca.gov/index.php?/executive-order/1861/</a>

Caltrans Deputy Directive 64-R1 http://www.dot.ca.gov/hq/tpp/offices/ocp/complete\_streets\_files/dd\_64\_r1\_signed.pdf

Caltrans' Complete Street Implementation Plan <a href="http://www.dot.ca.gov/hq/tpp/offices/ocp/complete\_streets\_files/CompleteStreets\_IP03-10-10.pdf">http://www.dot.ca.gov/hq/tpp/offices/ocp/complete\_streets\_files/CompleteStreets\_IP03-10-10.pdf</a>

U.S. Department of Transportation Federal Highway Administration *Policy Statement on Bicycle and Pedestrian Accommodations, Regulations, and Recommendations* <a href="http://www.fhwa.dot.gov/environment/bikeped/policy\_accom.htm">http://www.fhwa.dot.gov/environment/bikeped/policy\_accom.htm</a>

#### SUPPORTING ORGANIZATIONS

**AARP** 

www.aarp.org

America Bikes www.americabikes.org

America Walks www.americawalks.org

American Planning Association www.planning.org

American Public Transportation Association www.apta.com

Association of Pedestrian and Bicycle Professionals www.apbp.org

California Bicycle Coalition www.calbike.org/completestreets.htm

Institute of Transportation Engineers www.ite.org

National Center for Bicycling and Walking www.bikewalk.org

National Complete Streets Coalition www.completestreets.org

Pedestrian and Bicycling Information Center www.walkinginfo.org

Safe Routes to School <a href="http://www.saferoutesinfo.org/">http://www.saferoutesinfo.org/</a>

Smart Growth America www.smartgrowthamerica.org

#### RESOURCES FOR POLICY DEVELOPMENT

AARP Public Policy Institute

Planning Complete Streets for an Aging America

http://www.aarp.org/home-garden/livable-communities/info082009/Planning Complete Streets for an Aging America.html

American Disabilities Act

ADA Standards for Accessible Design

http://www.ada.gov/adastd94.pdf

Alliance for Biking and Walking

Bicycling and Walking in the US 2010 Benchmarking Report http://www.peoplepoweredmovement.org/site/index.php/site/memberservices/C529

Guide to Complete Streets Campaigns

http://www.sacog.org/completestreets/toolkit/files/docs/Alliance%20for%20Biking%20&%20Walking Guide%20to%20Complete%20Streets%20Campaigns%202010.pdf

American Planning Association

Complete Streets Best Policy and Implementation Practices

<a href="http://www.planning.org">http://www.planning.org</a>
(In print only)

California Climate Change Portal

California's Resource for Global Climate Change Information

http://www.climatechange.ca.gov

California Department of Health Services

The Burden of Asthma in California: A Surveillance Report

http://www.californiabreathing.org/images/stories/publications/asthmaburdenreport.pdf

#### California Department of Public Health

The Burden of Cardiovascular Disease in California: A Report of The California Heart Disease and Stroke Prevention Program

http://www.cdph.ca.gov/programs/cvd/Documents/CHDSP-BurdenReport-HighRes.pdf

California Department of Transportation (Caltrans)

Bicycle Transportation Account

http://www.dot.ca.gov/hq/LocalPrograms/bta/btawebPage.htm

California Highway Design Manual

http://www.dot.ca.gov/hq/oppd/hdm/hdmtoc.htm

California Manual on Uniform Traffic Control Devices

http://www.dot.ca.gov/hq/traffops/signtech/mutcdsupp/

California Safe Routes to School Program

http://www.dot.ca.gov/hq/LocalPrograms/saferoutes/saferoutes.htm

Design Information Bulletin (DIB) 80: Roundabouts

http://www.dot.ca.gov/hq/oppd/dib/dib80-01.htm

Design Information Bulletin (DIB) 82: Pedestrian Accessibility Guidelines for Highway Practices <a href="http://www.dot.ca.gov/hq/oppd/dib/dibprg.htm">http://www.dot.ca.gov/hq/oppd/dib/dibprg.htm</a>

Smart Mobility Framework 2010: A Call to Action for the New Decade

http://www.dot.ca.gov/hq/tpp/offices/ocp/smf\_files/SmMblty\_v6-3.22.10\_150DPI.pdf

California Office of Traffic Safety

California Traffic Safety Report Card

http://www.ots.ca.gov/OTS and Traffic Safety/Report Card.asp

California School Boards Association

Safe Routes to School: Program and Policy Strategies

http://www.sacog.org/complete-streets/toolkit/files/docs/CSBA\_SRTS%20Program%20and%20Policy%20Strategies.pdf

Sample Safe Routes to School Board Policy and Administrative Regulation

http://www.sacog.org/complete-streets/toolkit/files/docs/CSBA\_Sample%20Admin%20Regulation%20and%20Board%20Policy.pdf

California Transportation Commission

2010 Regional Transportation Plan Guidelines

http://www.catc.ca.gov/programs/rtp/2010\_RTP\_Guidelines.pdf

Center for Clean Air Policy

Cost-Effectiveness Greenhouse Gas Reductions through Smart Growth and Improved Transportation Choices

http://www.ccap.org/docs/resources/677/CCAP%20Smart%20Growth%20-\$%20per%20ton%20CO2%20(June%202009)%20FINAL%202.pdf

Institute for Transportation Engineers (ITE)

Designing Walkable Urban Thoroughfares: A Context Sensitive Approach

http://www.ite.org/css/

Metropolitan Transportation Commission

Complete Streets Checklist

http://www.mtc.ca.gov/planning/bicyclespedestrians/Routine\_Accommodation\_checklist.pdf

Routine Accommodation of Pedestrians and Bicyclists in the Bay Area http://www.mtc.ca.gov/planning/bicyclespedestrians/Routine Accommodation Study.pdf

National Cooperative Highway Research Program – Transportation Research Board of the National Academies

Accessible Pedestrian Signals: A Guide to Best Practices <a href="http://onlinepubs.trb.org/onlinepubs/nchrp/nchrp\_w117a.pdf">http://onlinepubs.trb.org/onlinepubs/nchrp/nchrp\_w117a.pdf</a>

Improving Pedestrian Safety at Unsignalized Crossings <a href="http://onlinepubs.trb.org/onlinepubs/nchrp/nchrp\_rpt\_562.pdf">http://onlinepubs.trb.org/onlinepubs/nchrp/nchrp\_rpt\_562.pdf</a>

Report 616: Multimodal Level of Service Analysis for Urban Streets <a href="http://onlinepubs.trb.org/onlinepubs/nchrp/nchrp\_rpt\_616.pdf">http://onlinepubs.trb.org/onlinepubs/nchrp/nchrp\_rpt\_616.pdf</a>

Rails to Trails Conservancy

Active Transportation for America

http://www.railstotrails.org/resources/documents/whatwedo/atfa/ATFA\_20081020.pdf

Sacramento Area Council of Governments (SACOG)

Complete Streets Resource Tool Kit

http://www.sacog.org/complete-streets/toolkit/START.html

**Sprinkle Consulting** 

Bicycle Level of Service for Arterials http://pubsindex.trb.org/view.aspx?id=801673

Bicycle Level of Service for the Roadway Segment <a href="http://www.sprinkleconsulting.com/bp\_downloads.html">http://www.sprinkleconsulting.com/bp\_downloads.html</a>

Intersection Level of Service for Bicycling Through Movement <a href="http://www.sprinkeconsulting.com/bp\_downloads.html">http://www.sprinkeconsulting.com/bp\_downloads.html</a>

Modeling the Roadside Walking Environment: A Pedestrian Level of Service http://www.sprinkleconsulting.com/bp\_downloads.html

Real-Time Human Perceptions: Toward a Bicycle Level of Service <a href="http://trb.metapress.com/content/n118452647112qg6/fulltext.pdf">http://trb.metapress.com/content/n118452647112qg6/fulltext.pdf</a>

University of California Berkeley – Center for Resource Efficient Communities Building Energy Efficient Communities: A Research Agenda for California http://crec.berkeley.edu/crec.whitepaper.pdf

University of California Berkeley – Institute of Transportation Studies A Technical Guide for Conducting Pedestrian Safety Assessments for California Cities http://www.techtransfer.berkeley.edu/pedsafety/psa\_handbook.pdf

U.S. Architectural and Transportation Barriers Compliance Board *Accessible Rights-of-Way: A Design Guide* http://www.access-board.gov/prowac/guide/PROWguide.pdf

U.S. Department of Transportation – Federal Highway Administration

ADA Standards for Transportation Facilities <a href="http://www.access-board.gov/ada-aba/ada-standards-dot.cfm">http://www.access-board.gov/ada-aba/ada-standards-dot.cfm</a>

Designing Roads for Multimodal Safety and Access
www.dot.ca.gov/hq/tpp/offices/ocp/complete\_streets\_files/Multimodal\_01\_Introduction\_7-2007.ppt

Designing Sidewalks and Trails for Access <a href="http://www.fhwa.dot.gov/environment/sidewalk2/index.htm">http://www.fhwa.dot.gov/environment/sidewalk2/index.htm</a>

Detectable Warning in Transit Facilities: Safety and Negotiability <a href="http://accessforblind.org/publications/ProjectAction/Detectable%20Warnings%20in%20Transit%20Facilities%20-%20Safety%20and%20Negotiability.pdf">http://accessforblind.org/publications/ProjectAction/Detectable%20Warnings%20in%20Transit%20Facilities%20-%20Safety%20and%20Negotiability.pdf</a>

Detectable Warning Surfaces: Color, Contrast, and Reflectance <a href="http://accessforblind.org/publications/USDOT/dws-ccr.pdf">http://accessforblind.org/publications/USDOT/dws-ccr.pdf</a>

Manual on Uniform Traffic Control Devices <a href="http://mutcd.fhwa.dot.gov/">http://mutcd.fhwa.dot.gov/</a>

Pedestrian Road Safety Audit Guidelines and Prompt Lists <a href="http://drusilla.hsrc.unc.edu/cms/downloads/PedRSA.reduced.pdf">http://drusilla.hsrc.unc.edu/cms/downloads/PedRSA.reduced.pdf</a>

Roundabouts: An Informational Guide http://www.tfhrc.gov/safety/00-067.pdf

Safety Effects of Marked Versus Unmarked Crosswalks at Uncontrolled Locations <a href="http://www.fhwa.dot.gov/publications/research/safety/04100/04100.pdf">http://www.fhwa.dot.gov/publications/research/safety/04100/04100.pdf</a>

Visual Detection of Detectable Warning Materials by Pedestrians with Visual Impairments http://www.access-board.gov/research/dw-fhwa/report.pdf